

# LANXESS – Q3 2010 Results Conference Call

A solid growth story

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#### Agenda

- š Highlights and business update Q3 2010
- š Business and financial review Q3 2010
- š Outlook/Guidance

#### Highlights Q3 2010

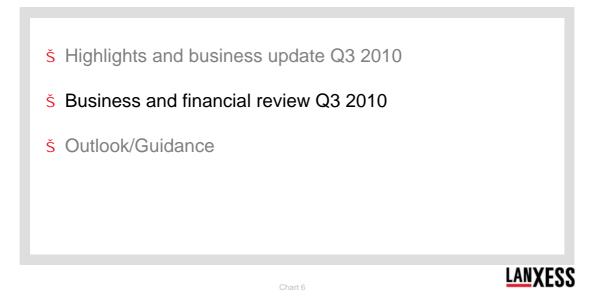
Q3 2010											<b>`</b>
35% sales g	growth,	based	on price	e and vo	olume, o	despite	maintei	nance tu	ırnarou	nds	
Strong focu	us on Bl	RIC ma	rkets, 8	6% sale	es expai	nsion ir	Latin A	America			
Raw materi	ial cost	inflatio	n fully c	offset by	/ selling	g price i	ncrease	es			
Year to date	e earnin	igs per	share r	each €4	.24						
					Chart 4					L/	AN XESS

#### Price-before-volume strategy successful

Q3 yoy sales variances	Price	Volume C	Currency	Portf.	Total
Performance Polymers	30%	11%	9%	0%	50%
Advanced Intermediates	6%	4%	4%	4%	18%
Performance Chemicals	4%	10%	7%	0%	21%
ANXESS	17%	9%	7%	1%	35%
ຊ3 yoy EBITDA bridge [€	m]				
143				24	44



#### Agenda



#### Q3 2010 financial overview: another growth quarter

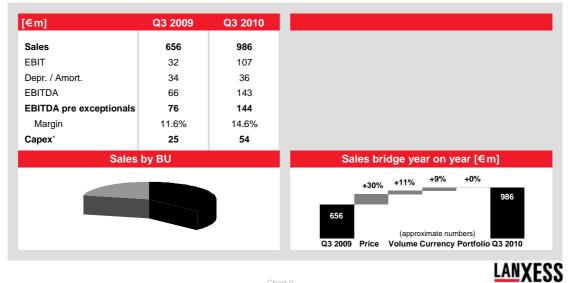
[€m]	Q3 2009	Q2 2010	Q3 2010	yoy in %	0
Sales	1,373	1,828	1,847	34.5%	š Q3 sales on Q2 level and increased 35% year on year
EBITDA pre except. margin	<b>143</b> 10.4%	<b>269</b> 14.7%	<b>244</b> 13.2%	70.6%	š EBITDA held back vs. Q2 due to maintenance turnarounds and
Net income	23	131	118	>100%	reduced Challenge09-12 suppor
Capex*	52	60	107	>100%	š Working capital increase in line with current business activity,
[€m]	31.12.2008	31.12.2009	30.09.2010	% vs. FY	inventory pricing and currency development
Net financial debt	864	794	865	8.9%	š Slight rise in headcounts due to
Net working capital	1,289	1,096	1,485	35.5%	announced growth projects
Employees	14,797	14,338	14,539	1.4%	
Literally	no summer so	oftening lead	ds to a solid	and conti	nued performance
t of projects financed by customers and f	nance lease				
		(	Chart 7		

[€m]	Q3	2009	Q3	2010	yoy in %	
Sales	1,373	(100%)	1,847	(100%)	35%	š Sales increased yoy on higher
Cost of sales	-1,050	(76%)	-1,387	(75%)	32%	prices (+17%) and volumes (+9%) as well as currency (+7%)
Selling	-135	(10%)	-166	(9%)	23%	and portfolio (+1%) effects
G&A	-57	(4%)	-70	(4%)	23%	š Cost of sales, selling and G&A
R&D	-26	(2%)	-34	(2%)	31%	expenses show effects of
EBIT	64	(5%)	169	(9%)	>100%	ongoing cost discipline in a
Net income	23	(2%)	118	(6%)	>100%	recovery environment
EPS	0.28		1.42		>100%	š Strong improvement in EBITDA
						pre due to ongoing healthy demand in all segments
EBITDA	130	(10%)	238	(13%)	83%	demand in an segments
thereof exceptionals	-13	(1%)	-6	(0%)	-54%	
EBITDA pre exceptionals	143	(10%)	244	(13%)	71%	
Strong	g Q3 sal	es - on Q	2 level, w	ithstandi	ng typical s	easonal pattern

#### Lean cost structure maintained amid higher business activity

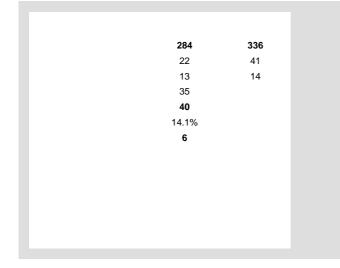
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#### Performance Polymers: strong price increases and solid volumes – EBITDA held back by maintenance turnarounds



## Advanced Intermediates: strong performance despite agro weakness

Chart 10



#### Solid business performance provides strong cash flow

[€m]	9M 2009	9M 2010	
Profit before Tax	33	461	š Profit before tax above previous
Depreciation & amortization	194	204	year due to significantly
Gain from sale of assets	-18	0	improved demand situation
Result from equity investments	-12	-23	š Cash outs for tax payments due
Financial (gains) losses	49	65	to higher profit before tax
Cash tax payments / refunds	53	-76	š Outflow for working capital in
Changes in other assets and liabilities	-54	-12	line with business recovery and
Operating cash flow before changes in WC	245	619	higher raw material prices
Changes in working capital	187	-352	š Almost unchanged net working
Operating cash flow	432	267	capital and business activity
Investing cash flow	-651	-119	versus Q2 2010
thereof capex	-161	-206	š PY investing cash flow contains
Financing cash flow	415	-201	investment in near cash assets
S	olid cash gene	ration	

Chart 14



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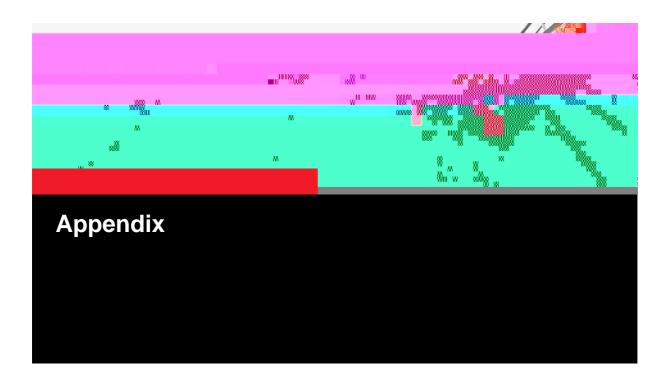
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#### Full year guidance increased to ~ €900 m EBITDA pre

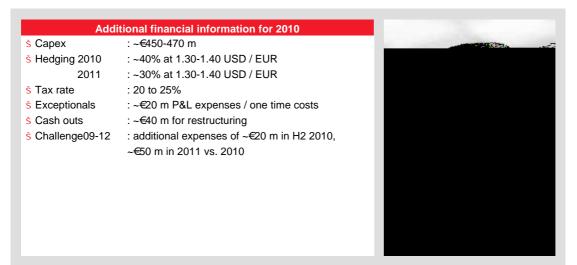
# Current macro view Global markets continue their recovery, highest momentum remains in emerging markets Good business environment expected to continue, however macroeconomic risks from high fiscal debt levels and currency volatilities remain LANXESS expects 2010 well ahead of pre-crisis year 2008 "Challenge09-12" compensation payment to workforce for exceptional 2010 recovery (~€20 m) EBITDA pre FY 2010 is expected to be roughly €900 m assuming continued positive macroeconomic development

Chart 16



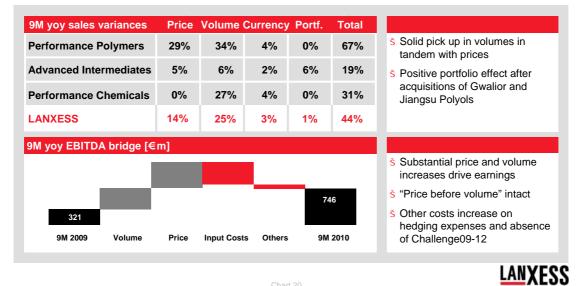


#### Additional financial guidance





#### A solid year of business recovery

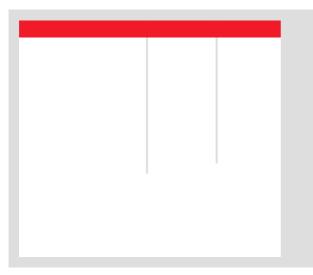


[€m]	9M	2009		9M	2010	yoy in %	
Sales	3,665	(100%)		5,288	(100%)	44%	š Strong sales increase on the
Cost of sales	-2,884	(79%)		-3,960	(75%)	37%	back of significant volumes (+25%) and good pricing (+14%)
Selling	-386	(11%)		-470	(9%)	22%	as well as supporting currency
G&A	-171	(5%)		-197	(4%)	15%	(+3%) and portfolio (+1%)
R&D	-75	(2%)		-89	(2%)	19%	effects
EBIT	106	(3%)		529	(10%)	>100%	š Operational expenses increase
Net income	26	(1%)		353	(7%)	>100%	with risen business activity but disproportionately to sales
EPS	0.31			4.24		>100%	
							š Strong EBITDA pre due to good demand as well as flexible and
EBITDA	300	(8%)		733	(14%)	>100%	adjusted cost base
thereof exceptionals	-21	(1%)		-13	(0%)	-38%	
EBITDA pre exceptionals	321	(9%)		746	(14%)	>100%	
		Deli	ve	ring a s	olid perf	ormance	

#### Strong demand meets a flexible and adjusted cost structure



Chart 22



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- Sales increase on the back of positive effects from volume, portfolio and pricing
- š Portfolio effect reflects acquisitions in BU BAC
- S Demand from agro end-markets remains soft albeit with some light at the end of the tunnel, however no relief before beginning of next year
- $\check{\boldsymbol{s}}$  New BAC cresol capacities contribute to earnings
- š Segment EBITDA and margins continue stable development

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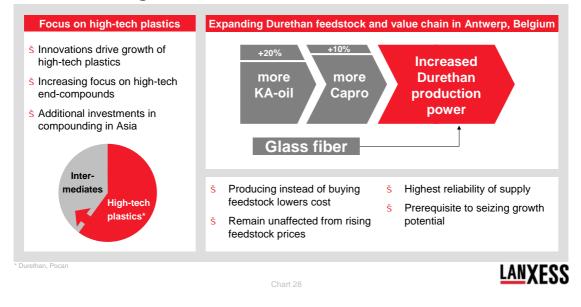
#### Strong cash flow based on solid business performance

Profit before Tax	32	145
Depreciation & amortization	66	69
Gain from sale of assets	0	0
Result from equity investments	-7	-11
Financial (gains) losses	22	25
Cash tax payments / refunds	7	-48
Changes in other assets and liabilities	45	29
Operating cash flow before changes in WC	165	209
Changes in working capital	-12	-2
Operating cash flow	153	207
Investing cash flow	-629	-220
thereof capex	-52	-107
Financing cash flow	-23	46

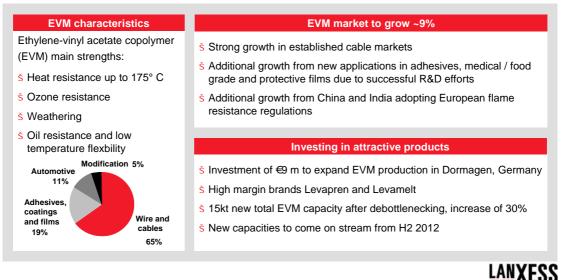
- š Profit before tax above previous year due to significantly improved demand situation
- š Cash outs for tax payments from higher profit before tax
- š No significant effects from working capital due to unchanged business activity versus Q2 2010
- š PY investing cash flow contains investment in near cash assets



## Getting ready for additional demand: BU SCP investments in backward integration



## Debottlenecking in EVM allows for continued growth in specialty rubber applications



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#### Exceptional items incurred in Q3 2009 and Q3 2010

[€m]	Q3 20	009	Q3 20	10
	Exceptional	thereof D&A	Exceptional	thereof D&A
Performance Polymers	10	0	1	0
Advanced Intermediates	5	0	0	0
Performance Chemicals	5	0	0	0
Reconciliation	-7	0	5	0
Total	13	0	6	0

Chart 30

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#### Exceptional items incurred in 9M 2009 and 9M 2010

[€m]	9M 20	009	9M 20	)10
	Exceptional	thereof D&A	Exceptional	thereof D&A
Performance Polymers	11	0	3	0
Advanced Intermediates	5	0	0	0
Performance Chemicals	5	0	0	0
Reconciliation	3	3	10	0
Total	24	3	13	0



#### Abbreviations

	Performance Polymers		А	dvanced Intermediates
BTR PBR	Butyl Rubber Performance Butadiene Rubbers		š BAC š SGO	Basic Chemicals Saltigo
TRP SCP	Technical Rubber Products Semi-Crystalline Products			-
		_		
	Performance Chemicals			
MPP	Material Protection Products			
PG	Inorganic Pigments			
FCC	Functional Chemicals			
LEA	Leather			
RCH	Rhein Chemie			
RUC	Rubber Chemicals			
ION	Ion Exchange Resins			

Chart 32



#### Upcoming events 2011

Y results 2010		
	March 17, 2011	
1 results 2011	May 11, 2011	
GM	May 18, 2011	
2 results 2011	August 11, 2011	
3 results 2011	November 10, 2011	



#### **Contact detail Investor Relations**

