

## LANXESS – Q1 2007 Results Call A firm start of 2007

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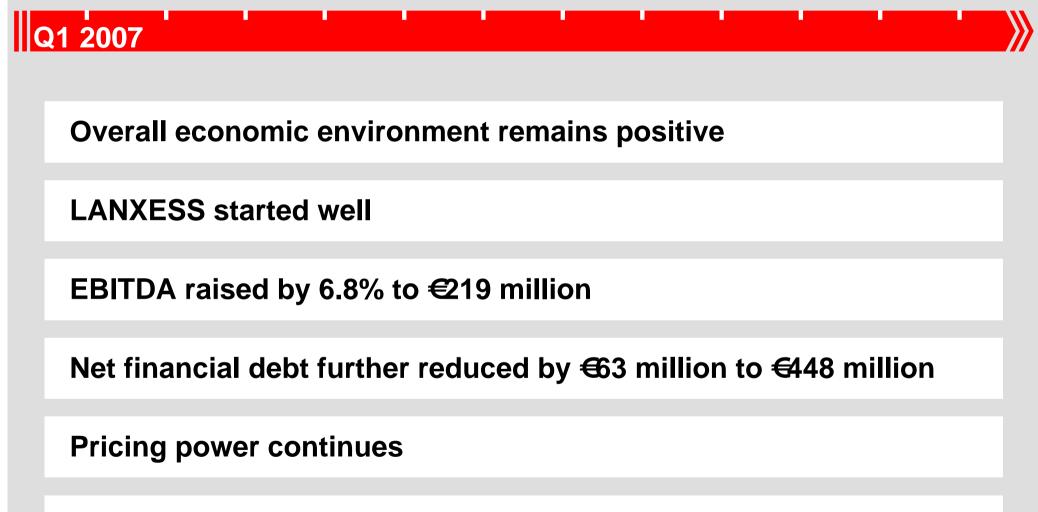
### Agenda

### 1. Business highlights Q1 2007

- 2. Financial review Q1 2007
- 3. Business environment and guidance 2007



## Highlights Q1 2007



**Transformation yields results** 

May 2007



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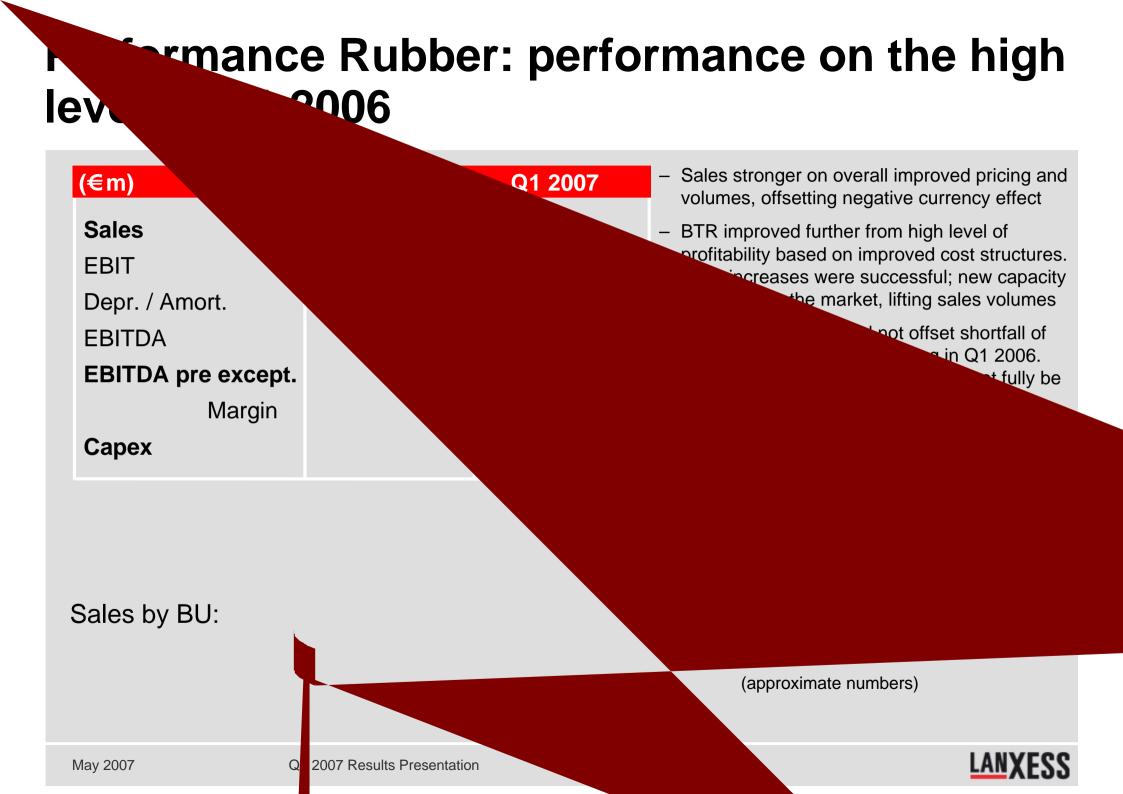
- Sales decrease due to portfolio changes and unfavourable currency effects
- Working capital remains flat with normal seasonal increase compared to year-end



# Enhanced profitability by restructuring and portfolio realignment

(€m)	Q1 2006	Q1 2007	in %
Sales	1,836	1,711	-7%
Cost of sales	-1,399	-1,315	-6%
SG&A	-265	-221	-17%
R&D	-22	-22	0%
Other op. income / expense	-25	-3	n.m.
thereof exceptionals	-18	-8	-56%
EBIT	125	150	20%
Net Income	82	91	11%
EBITDA	187	212	13%
thereof exceptionals	-18	-7	-61%
EBITDA pre exceptionals	205	219	7%





- Portfolio effect (FIB) and unfavourable currency weigh on sales
- Volumes decrease mainly on site consolidation

#### **Sales**

EBIT

Depr. / Amort.

EBITDA

#### EBITDA pre except.

Margin

Capex

Sales by BU:



#### Sales

EBIT

Depr. / Amort.

EBITDA

#### EBITDA pre except.

Margin

#### Capex

- Risen sales as overall price and volume increases more than offset negative currency effects
- BAC continues on high level. Simultaneous price and volume increases in combination with improved cost structures offset higher raw material prices
- SGO further improved on somewhat stronger agro and specialities business



# Performance Chemicals: portfolio streamlining drives margin

(€m)	Q1 2006	Q1 2007	<ul> <li>Reduced sales on the back of portfolio</li> </ul>
Sales		400	streamlining (PAP, TPC) and some unfavourable currency effects
EBIT		44	<ul> <li>Margin expansion demonstrates stronger</li> </ul>
Depr. / Amort.		16	portfolio after re-alignment
EBITDA		60	<ul> <li>Sound performance of MPP and LEA did not offset shortfall of RUC and FCC (force</li> </ul>
EBITDA pre except.		60	majeure for Hydrazinehydrate in Asia) in particular
Margin		15.0%	<ul> <li>RUC continues to suffer from Asian</li> </ul>
Capex		7	competition in accelerator products and compares against very strong Q1 2006

Sales by BU:



(approximate numbers)



Non-current Assets 1,730 1,7250 14.04 reen 594.04922.3408 Dn0.0027 Tc-0.0038 Tw[entngible aAssets



May 2007



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## LANXESS is confident of 2007

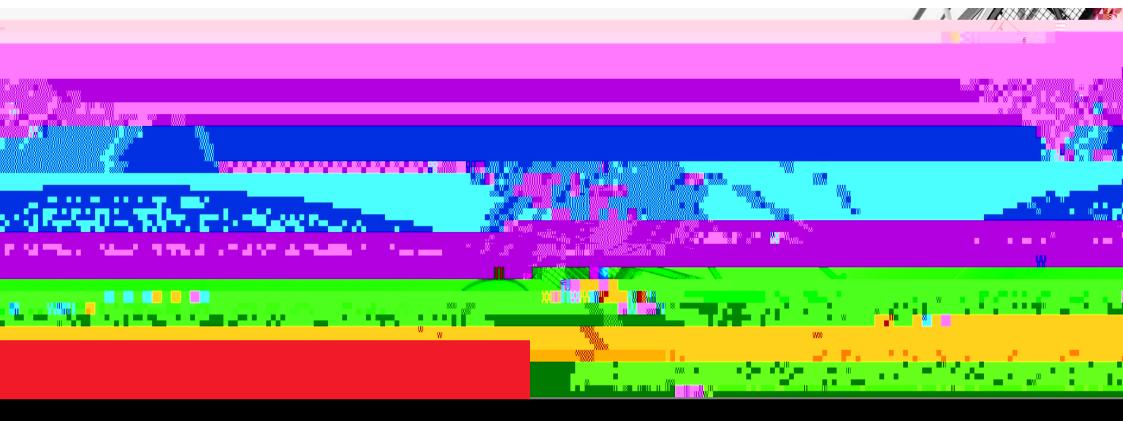
**Environment** 

First guidance for 2007









## Appendix

## Exceptional items incurred in Q1 2006 and 2007

(€m)	Q1 2006		Q1 2007		
	Exceptional	thereof D&A	Exceptional	thereof D&A	
Performance Rubber	1	0	0	0	"Rubber" Litigation (TRP)
Engin. Plastics	0	0	0	0	
Chemical Intermediates	0	0	0	0	
Performance Chemicals	1	0	0	0	"Rubber" Litigation (RUC)
Reconciliation	16	0	8	1	Restructuring, M&A
Total	18	0	8	1	

May 2007

Chart-No. 18



# 2007 Update on total financial impact due to restructuring

Phase I+II+III+IV					
P&L Expenses	-166	-31*	-55	-50	-20
Cash outs	-10	-89*	-140	-85	-20
Headcount reduction	~540	~650	~380*	~40	0
Cost reduction vs. prior year	10	55	65*	70	50
Cost reduction cumulative	10	65	130	200	250*
EBITDA improvement vs. prior year	10	50	50*	50	30
EBITDA improvement cumulative	10	60	110	160	190*



## Chrome ore mine in South Africa provides long lasting raw material reserves



Some background on the recently published finding of additional, easily minable, chrome orereserves of 80 m tons:

- Current annual output rate: ~1 Mio tons
  - thereof ~500kt ore in four different grades
  - ~350kt of those ~500kt annually sold to merchant market with attractive EBITDA margin
- In the medium term, LANXESS will further geologically evaluate the reserve and conduct a feasibility study for the economic exploitation

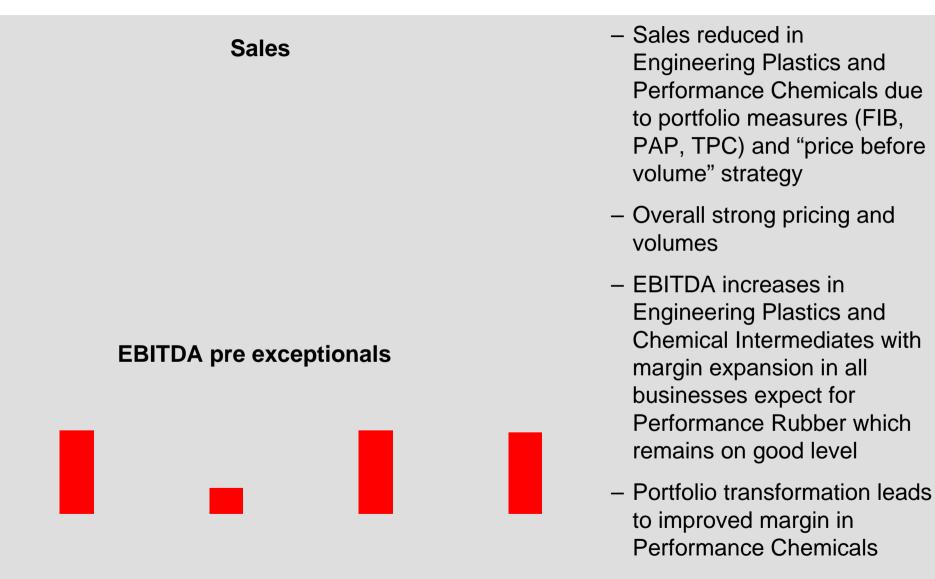
NO asset will be realized on the balance sheet as business model remains

NO need to modify DCF models

#### **Reserve for the future**

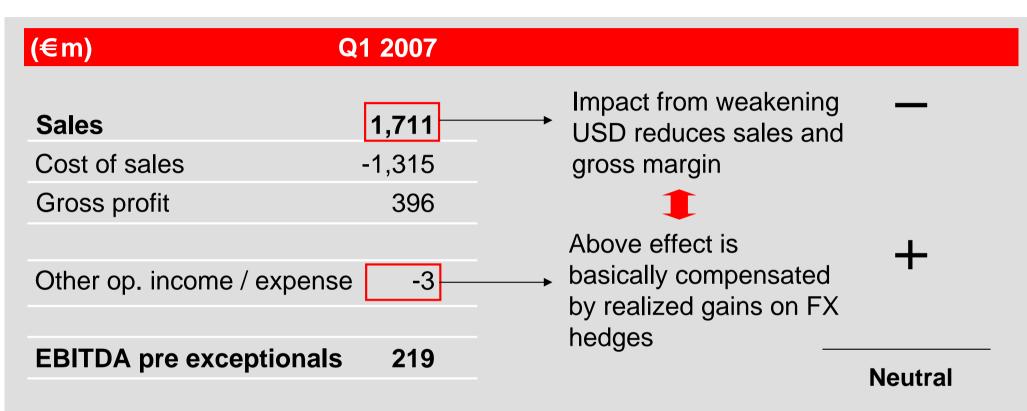


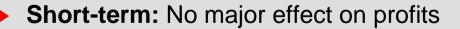
## **Continued operational improvements**





# Hedging policy: Protecting EBITDA from foreign currency fluctuations





**Long-term:** If USD / Euro persists above 1.35, potentially single digit million effect on result as of Q4 2007

#### Effect of currency hedges needs to be considered when reading the P&L



Annual Stockholders' Meeting Q2 Results 2007 Q3 Results 2007 May 31, 2007 August 16, 2007 November 14, 2007





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