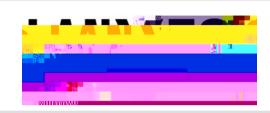
# LANXESS Q1 2005 Results

#### Safe Harbour Statement

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This Presentation contains certain forward-looking statements, including assumptions, opinions and views of the Company or cited from third party sources. Various known and unknown risks, uncertainties and other factors could cause the actual results, financial position, development or performance of the company to differ materially from the estimations expressed or implied herein. The company does not guarantee that the assumptions underlying such forward looking statements are free from errors nor do they accept any responsibility for the future accuracy of the opinions expressed in this Presentation or the actual occurrence of the forecasted developments. No representation or warranty (express or implied) is made as to, and no reliance should be placed on, any information, including projections, estimates, targets and opinions, contained herein, and no liability whatsoever is 4surnin. i(plaetatio)-4.49r

## **Agenda**



- 1. Q1 2005 Highlights
- 2. Financial Update
- 3. Outlook & Guidance

## Q1 2005 Highlights

#### Independence

- Strategy change in PBR -from pure volume to profitability strategy- yields results
- Strategy change in STY regional centers produce and deliver for regional markets
- Selling prices increased for many products amid supportive market environment

#### Restructuring

- Additional restructuring plans for STY and FCH announced
- Negotiation with employee representatives for restructuring initiated
- Hydrazinhydrat plant in the process of being disassembled and shipped to China
- Porofor plant sold to Chinese partner

#### **Portfolio**

- Paper update: Preparations finalized by Q2 (data room, businessplan, etc.), interested parties will be contacted from Q3 onward
- Target: to finalize PAP transaction by year-end if the value is appropriate

#### Housekeeping

- Listing of "LXS" on the German Stock Exchange
- Q1 2005 being the first quarter with "real" actual figures Q1 2004 was still Combined Financial Statements

## **Summary: Good First Quarter - A Further Step Towards Our Targets**

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Sales	1,610			strongest quarter
EBITDA pre except.	165			<ul> <li>Sales growth on the basis of strong pricing</li> </ul>
Margin	10.2%			<ul> <li>Price increases supported by economic environment</li> </ul>
EBIT	70			<ul> <li>Reduced D&amp;A after impairments in Q4 2003 (still high D&amp;A in Q1 2004)</li> </ul>
Net Income	26			- Working Capital increase mainly
Net Financial Debt	1,135 <sup>1</sup>			due to seasonal Q1 effects and stronger sales
Capex	50			<ul> <li>Continuing prudent capex management</li> </ul>
Employees	<b>19,659</b> <sup>2</sup>			

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## The Year Started Reasonably Well

(€m)	Q1 2004	Q1 2005	absolut	in %	
Sales	1,610	1,729	119	7%	- Sales increase
Cost of goods sold	-1,241	-1,287	46	4%	mainly due to
SG&A	-265	-282	17	6%	higher selling
R&D	-35	-26	-9	-26%	
Other op. income/ expense	1	-18	-19	n.m.	
EBIT	70	116	46	66%	
thereof exceptionals	0	-5	-5	n.m.	
Net Income	26	70	44	>100%	
EBITDA	165	181	16	10%	
thereof exceptionals	0	0	0	0%	
<b>EBITDA</b> pre exceptionals	165	181	16	10%	

n.m.: not meaningful

## Q1 2005 Sales Variance by Segment (approximate numbers)

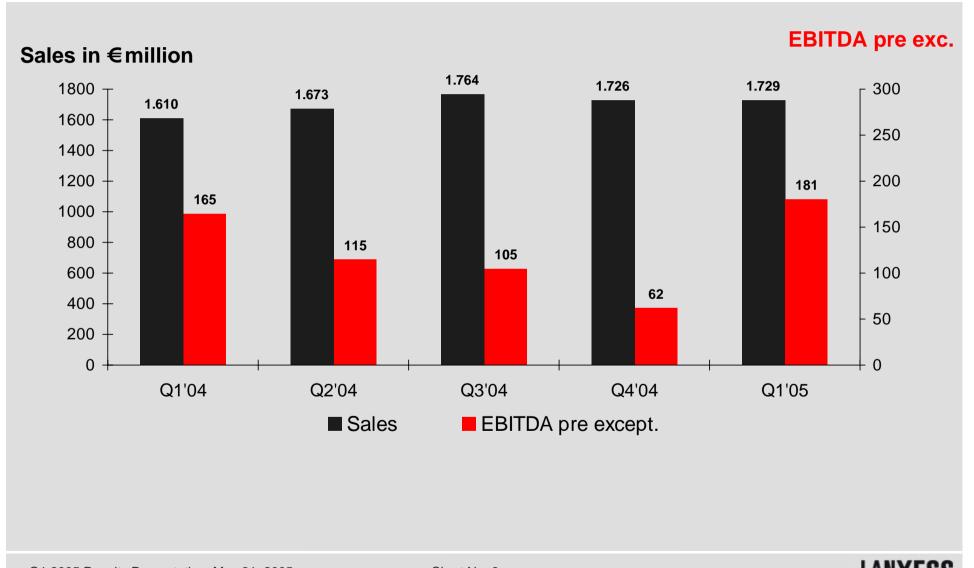
(€m)	Q1 2004	Price	Volume	Currency	Q1 2005
Performance Rubber	326	~ +15%	~ +6%	~ -1%	392
<b>Engineering Plastics</b>	407	~ +15%	~ -12%	~ -1%	414
Chem. Intermediates	366	~ +6%	~ +1%	~ -1%	389
Perf. Chemicals	478	~ +2%	~ -1%	~ -1%	478
LANXESS	1,610	~ +9%	~ -1%	~ -1%	1,729

#### Independence

- supports re-positioning of businesses on the market
- enables implementation of new pricing strategies
  - improve margin to acceptable level
  - don't go for every volume at any price



## **Annual Earnings Seasonality**





#### **Sales**

**EBIT** 

Depr. / Amort.

**EBITDA** 

EBITDA pre except.

Margin

Capex

Sales by BU:

 Only slightly higher sales as clear focus remains on performance improvement Sales

EBIT

Depr. / Amort.

EBITDA

EBITDA pre except.

Margin

Capex

- Total sales remained flat with price increases mainly in RUC and FCC, partly offset by weaker pricing primarily in ION and TPC
   Volume increases mainly in ION
- Volume increases mainly in ION and PAP were likewise more than offset by lower volumes in FCC and TPC
- EBITDA pre exceptionals improved due to better RUC





EBIT	70	116
Taxes Paid	-17	-24
Depreciation & Amortization	95	65
Change in Pension Accrual	7	0



## **Working Capital\* Increase Due to First Quarter Effects**

Inventory: Increase vs.
 year end on the back of risen raw material costs

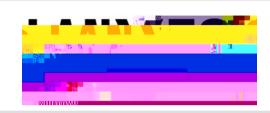
Target until 2006: Counterbalance €130 m increase from expiry of payment term adjustment

\* Working Capital: Inventory plus trade accounts receivable less trade accounts payable

\*\* Including €130 million in payment term adjustment with Bayer



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### **Outlook and Guidance**

#### **Underlying assumptions**

- Exchange rate €1.0 = ~USD1.30
- Economic environment satisfactory, moderate growth in H2 2005
- LANXESS tends to have a better mix of higher-margin BUs in first half of any year

#### 2005 Guidance based on above assumptions

- Some sales growth year over year with H2 2005 only moderate (if at all) due to comparison to strong H2 2004
- FY 2005 EBITDA pre exceptionals expected to be >10% above FY 2004
- Q2 2005 EBITDA pre exceptionals is expected to be again a good quarter vs. previous year's Q2 normally the second strongest quarter on a full year basis
- Capex ~€250-270 million
- Depreciation and Amortization ~€250 million



